# Was the Post-1995 Productivity Growth Upsurge a Will-o' -the Wisp? 

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## Today's Outline

- Analysis of Quarterly Productivity Dynamics in Context of 2001-04 "Explosion"
- The Role of ICT Investment in the US Productivity Growth Revival
- Big Role 1995-2000
- Negative Role 2000-05
- Alternative Explanations of Explosion
- Implications for Future of Productivity Growth
- Where is Technology Going and Will it Continue to Support Rapid Productivity Growth?


## This Week' s Revisions: Last 8 Quarters from Old (2.28) to New $(1.76)$

## Decomposition of Revision

- Four Quarter Change
- Ending 2005:Q4 Old 2.51, new 2.11
- Ending 2006:Q4 Old 2.05, new 1.42
- Combined, AAGR over eight quarters ending 2006:Q4
- Old 2.28, New 1.76
- Over ten quarters ending 2006:Q4
- Old 1.89, New 1.48
- AAGR last 10 quarters equal "dismal" 1972-95


# Topic \#1: Behavior of Productivity Growth in Quarterly Data 

- Important to understand the dynamics
- They have nothing to do with the NBER business cycle chronology
- The behavior of productivity is driven by the lag of hours behind output
- This was a topic of the early 1960s, Okun's Law and Walter Oi on labor as a "quasi-fixed factor"


## 8-quarter Change in NFPB Output and Hours, 1955-2006

# Key Implications of Lag in Hours Behind Output 

- Productivity Growth is not Synchronized with the utilization of resources
- Because hours lags, productivity leads
- Productivity Growth is fastest at the beginning of the recovery
- The "Early Recovery Productivity Bubble"

Notice the

## "Early Recovery Bubble", 8-qtr changes 1955-2006

## Methods for Extracting the Underlying Trend

- First method, Hodrick-Prescott Filter, using a "smoother" parameter of 6400 instead of the usual 1600
- Problem: Still too sensitive to the cycle
- Second method: Kalman filter with feedback from four lagged changes in GDP gap
- Second method is better but I use an average of both to display sensitivity


# Deciphering the Long-run Trend 

- Summary of Growth Rates that You' II See on Next Chart for the LP Trend
- 1955:Q1-1972:Q2 2.56
- 1972:Q2-1995:Q4 1.59
- 1995:Q4-2000:Q4 2.34
- 2000:Q4-2004:Q2 2.79
- 2004:Q2-2006:Q4 2.36
- Max value 2.90 (01:Q4)
- Final value 2.23 (06:Q4)


## 8-quarter Actual LP Growth vs. the Average Trend



## Comparing the two Methods:

 Harmony since 1995
## The Early Recovery Bubble,

 How Much "Payback" is Left?- 2000:Q4-2004:Q2, 14 quarter AAGR
- Actual 3.51
- Trend 2.79
- Difference 0.72 , or cumulatively 2.52
- 2004:2-2006:4, 10 quarter average
- Actual 1.48
- Trend 2.36
- Difference -0.88, or cumulatively 2.20
- We' ve paid back 2.20/2.52 or $87 \%$ of the explosion above trend
- Terminal trend (2006:Q4) is 2.23; average growth 2007-08 of 2.07 is consistent with that trend


## From Dynamics to

Substance: Sources of the Post-1995 Revival to 2000

- Close Agreement in Research Using Growth Accounting Methodology
- 75-80 percent of post-1995 revival was due to ICT investment
- Direct Productivity Impact of ICT Production
- Effect of "Capital Deepening," more ICT capital per worker across the economy


## What are The Current Decompositions of IT Role?

- Acceleration 1973-95 to 1995-2000 (or 01)
- IT Share O-S 112 percent
- IT Share J-H-S current paper 78 percent
- Acceleration 1995-2000 (or 01) to 2000-2005
- IT Share O-S -80 percent
- IT Share J-H-S current paper -146 percent
- Something is fishy here - how could there be any fundamental connection between ICT investment and productivity growth?
- Was there a one-shot character to the ICT boom of the late 1990s?
- What caused the post-2000 upsurge of labor productivity in the wake of a collapse in ICT investment?


## What Was Unique about 1995-2000: Computer Prices and the IT Share

- The chart for the rate of decline of computer prices shows the distinctly one-shot nature of the late 1990s boom
- The chart for the share of ICT investment in GDP shows the same thing
- This raises profound questions:
- What has happened to Moore's Law? (J-H-S assume continues at rate between 1995-2000 and post-2000)
- Is the 1995-2000 period even relevant for projections out to 2015 or 2025?
- What caused the 2000-04 acceleration and is that period even relevant for future projections?


## BEA Deflators for Computer Hardware and ICT Equip \& Software, 1965-2006



## Nominal Share of ICT Investment in GDP, 1965-2006



## My 2003 BPEA Paper Proposed Three Explanations for 2001-03

- First Explanation: Cyclical Dynamics
- Productivity Always Grows Fastest in the Early Part of the Expansion
- "Early Recovery Productivity Bubble"
- Second Explanation: Savage Corporate Cost Cutting, Elements Unique to 2001-03 (compare to 1991-93), many citations to Nordhaus
- Post-2000 Collapse of stock market and profits
- Restatement of profits due to accounting scandals
- Sharp divergence NIPA profits from S\&P Profits 1997-2000
- Extremely low ratio 2001-02 of S\&P Reported Earnings to S\&P Operating Earnings (One-time charges)
- Much higher ratio of executive compensation based on stock options, hence pressure to boost share price by cutting costs


## Third Explanation, Delay and Intangible Capital

- O-S and J-H-S Growth Accounting Requires that Full Productivity Payoff from Computers Occurs the Instant they Are Produced, Much Less Installed
- Basu et. Al. and Yang-Brynjolfsson have emphasized complementary, unmeasured, and delayed investments in intangible capital
- Makes sense that a big invention, the late 90s marriage of computers and communication, would take time to have its full prody impact
- My favorite example, airport check-in e-kiosks
- Immelt of GE and Chambers of Cisco, "learning curve 3, 5, even 7 years"


## My Conclusions About the Relevance of 1995-2000 and 2000-04

- The ICT boom of 1995-2000 was a unique event created by the invention of the internet. The fast decline in computer prices and high share of ICT investment will not happen again
- The full productivity payoff of the ICT investment bubble plausibly had a lag of three years or more, same timing as cost cutting
- Thus fast productivity and slow employment growth in 2001-03 were flip sides of the two big explanations, cost-cutting and intangible delay
- Layered on top of a standard cyclical early recovery bubble


## Where Then Does that Leave Us?

- We can't base future projections on simple averages that are dominated by 1995-2004
- We should pay attention to what's happening to the trend as the actual numbers after 2004:Q2 roll in
- Cyclical "Payback" is almost complete. Any further actual numbers $<2.1$ will pull down the trend further
- My current trend of 2.23 is below J-H-S projection out ten years from now


## To Project Potential GDP, Need Total Economy Productivity



## Implications for Potential GDP Growth

- Labor Productivity Growth
- Base-Case J-H-S 2.49 percent over 10 years
- Gordon 2.0 percent over 10 years, maybe less over 25
- Potential GDP Growth
- J-H-S hours growth projection is about the same as mine, 0.8.
- Total economy productivity $=$ NFPB -0.3
- $2.0-0.3=1.7$
- Potential GDP growth = productivity + hours growth
- $1.7+0.8=2.5$


## The Optimists Stake Their Hope in "Moore's Law"

- Clearly Moore's Law accelerated in the late 1990s but has since decelerated
- Even if Moore' s Law continues at its previous pace, who needs all that speed?
- There' s nothing I need to do that I can't do on my 3-yr-old laptop, except read the keys!
- I can' t buy a new computer because much of my software would have to be reinstalled (by whom?) to work with Vista


## A Classic Case of Diminishing Returns

- My PC that produced this set of slides has at least 100 times the power as my first 1983 PC
- But there is a fixed factor, my brain and my ten fingers.


## Since Windows 95 and Office 97, What has Changed?

- Virtually nothing has changed except finetuning
- The "Great Invention" of 1995-2000 was the marriage of the PC with communications
- Erik' s "intangible capital" hypothesis argues that it took a long time for people to figure out how to make the hardware useful


# For Me the Benefits of the 

 PC and Internet were Huge, but They' re Largely Over- E-mail since 1993, what's new?
- More e-mail from students, less from friends
- Never see Research Assistants
- All research and co-authorship is done via e-mail attachments
- Nothing New since 1999


# Since 2000, Distinguish Productivity from Consumer 

 Benefits- Games, iPods, downloading videos, etc., may be great for consumers but it doesn' t raise productivity
- Possible source of "new product" bias in CPI
- Consumer broadband indirectly raises business productivity by raising the demand for Amazon-type software


## ICT is not the First Industry to Encounter Diminishing Returns

- Commercial aircraft will always need two pilots
- Trucks will always need one driver
- Many services still require in-person contact: doctors, nurses, dentists, lawyers, professors, management consultants, bartenders, wait staff, barbers, beauticians
- Others need contact between an object and a person: grocery cashiers, valet parkers, auto repair, lawn maintenance, restaurant chefs, and every kind of maintenance from home roofers to Delta Airlines mechanics repairing engines.


## As Diminishing Returns Set in, The Hurdle Rises

- This is Jack Triplett' s point from the Chicago AEA meetings of 1998
- To Growth the Stock of Inventions at a rate of $10 \%$ per year:
- With 100 existing inventions, we need 10 new ones per year
- With 110, we need 11
- With 120, we need 12
- And with 200, we need 20 new ones per year
- Continuous Increase in the "Hurdle"


## What are the Next Great Inventions, You Tell Me

- There's the great telecom convergence
- Cable, phone, broadband all provided by one company, consumer convenience
- Surely soon there will be no need for wires inside the house, just a big wireless router next to the electric meter
- Indeed electric and gas meters will be read automatically
- But this is all small and incremental


## Questions for Panelists and Audience

- Explain why Diminishing Returns does not Apply
- Explain why the Hurdle is not rising, from 10 to 11 to 12 inventions
- Think up a reason to be optimistic about future productivity growth

